

**EUGENE L. CARNAHAN CADET SQUADRON 85**  
**MEMORY WORK**  
Chain of Command

**The Cadet Honor Code**

On my honor, as a Civil Air Patrol Cadet of the California Wing, I will not lie, cheat, steal or commit any act of intentional dishonesty or tolerate those who do.

**The Cadet Oath**

I pledge that I will serve faithfully in the Civil Air Patrol cadet program, and that I will attend meetings regularly, participate actively in unit activities, obey my officers, wear my uniform properly, and advance my education and training rapidly to prepare myself to be of service to my Community, State, and Nation.

**The Value of Drill and Ceremonies**

On the drill field the individual learns to participate as a member of a team, to appreciate the need for discipline, that is to respond to authority, to follow orders promptly and precisely and to recognize the effects of their actions on the group as a whole. Learning to follow is the beginning of leadership.

**Definition of Leadership**

The art of influencing and directing people in a way that will win their obedience, confidence, respect, and loyal cooperation in achieving a common objective.

**Definition of Military Discipline**

Military discipline is that mental attitude and state of training which renders obedience instinctive under all conditions. It is founded upon respect for, and loyalty to properly constituted authority.

**Safety Pledge**

As a Civil Air Patrol member I pledge to promote an uncompromising safety environment for myself and others, and to prevent the loss of, or damage to, Civil Air Patrol assets entrusted to me. I will perform all my activities in a professional and safe manner, and will hold myself accountable for my actions in all our missions for America.

**The Civil Air Patrol Motto:** "Semper Vigilans" – Always Vigilant

**CAP Core Values:** Integrity, Excellence, Volunteer Service, Respect

**USAF Core Values:** Integrity First – Service before self – Excellence in all we do

**CAP Missions:** Cadet Programs, Aerospace Education, Emergency Services

**Squadron 85 Motto:** "Always on Parade"

**CAP ID Number:**

**Squadron Charter #:** PCR-CA-273

**Five Authorized Statements:** Yes, Sir/Ma'am/Sergeant/Chief/Lieutenant/Captain/  
Major/Colonel

No, Sir/Ma'am/Sergeant/Chief/Lieutenant/Captain/  
Major/Colonel

No Excuse, Sir/Ma'am/Sergeant/Chief/Lieutenant/  
Captain/Major/Colonel





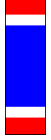

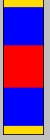





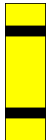











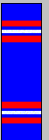


Request Permission to ask a question, Sir/Ma'am/














Sergeant/Chief/Lieutenant/Captain/Major/Colonel

Request Permission to make a statement, Sir/Ma'am/

Sergeant/Chief/Lieutenant/Captain/Major/Colonel

<b>The Commander in Chief:</b>	The Honorable Barack H. Obama
<b>The Secretary of Defense:</b>	The Honorable Robert M. Gates
<b>The Secretary of the Air Force:</b>	The Honorable Michael B. Donley
<b>Chairman Joint Chiefs of Staff:</b>	Adm. Mike G. Mullen
<b>Chief of Staff of the USAF:</b>	Gen. Norton A. Schwartz
<b>Commander, Air Education &amp; Training Command:</b>	Gen. Stephen R. Lorenz
<b>Commander, Air University:</b>	Lt. Gen. Allen G. Peck
<b>Commander, CAP – USAF:</b>	Col. Russell D. Hodgkins
<b>National Commander CAP:</b>	Maj. Gen. Amy S. Courter
<b>Pacific Region Commander:</b>	Col. Larry F. Myrick
<b>California Wing Commander:</b>	Col. Kenneth W. Parris
<b>NorCal Group 5 Commander:</b>	Maj. Joyce L. Pennybaker
<b>State Director CAP – RAP:</b>	Lt. Col. Michael Prusak
<b>Sq. 85 Commander:</b>	Capt. Rick R. Kaita
<b>Sq. 85 Deputy Commander:</b>	Capt. Ron D. Thompson
<b>Sq. 85 Cadet Commander:</b>	_____
<b>Sq. 85 Cadet Deputy Commander:</b>	_____
<b>Sq. 85 First Sergeant:</b>	_____
<b>Sq. 85 Alpha Flight Commander:</b>	_____
<b>Sq. 85 Alpha Flight Sergeant:</b>	_____
<b>Sq. 85 Bravo Flight Commander:</b>	_____
<b>Sq. 85 Bravo Flight Sergeant:</b>	_____
<b>Sq. 85 Charlie Flight Commander:</b>	_____
<b>Sq. 85 Charlie Flight Sergeant:</b>	_____

Cadet Basic, NCO & Officer Grades		
Cadet Grade	Achievement / Courtesy	Ribbon
	C/AB – Cadet Airman Basic Addressed as “Cadet”	None
	C/Amn – Cadet Airman (Curry Achievement) Addressed as “Cadet” or “Airman”	
	C/A1C – Cadet Airman First Class (Arnold Achievement) Addressed as “Cadet” or “Airman”	
	C/SrA – Cadet Senior Airman (Feik Achievement) Addressed as “Cadet” or “Airman”	
	C/SSgt – Cadet Staff Sergeant (Wright Brothers Achievement) Addressed as “Cadet” or “Sergeant”	
	C/TsTsgt – Cadet Technical Sergeant (Rickenbacker Achievement) Addressed as “Cadet” or “Sergeant”	
	C/MSgt – Cadet Master Sergeant (Lindbergh Achievement) Addressed as “Cadet” or “Sergeant”	
	C/SMSgt – Cadet Senior Master Sergeant (Doolittle Achievement) Addressed as “Cadet” or “Sergeant”	
	C/CMSgt – Cadet Chief Master Sergeant (Goddard Achievement) Addressed as “Cadet”, “Chief” or “Sergeant”	
	C/2Lt – Cadet Second Lieutenant (Mitchell Award) Addressed as “Cadet”, “Lieutenant”, “Sir” or “Ma’am”	
	C/1Lt – Cadet First Lieutenant (Administrative officer) Addressed as “Cadet”, “Lieutenant”, “Sir” or “Ma’am”	None
	C/Cpt – Cadet Captain (Earhart Award) Addressed as “Cadet”, “Captain”, “Sir” or “Ma’am”	
	C/Maj – Cadet Major (Operations officer) Addressed as “Cadet”, “Major”, “Sir” or “Ma’am”	None
	C/LtC – Cadet Lieutenant Colonel (Eaker Award) Addressed as “Cadet”, “Colonel”, “Sir” or “Ma’am”	
	C/Col – Cadet Colonel (Spaatz Award) Addressed as “Cadet”, “Colonel”, “Sir” or “Ma’am”	

Senior Program Transition Grades	
	S/M – Senior Member Without Grade Addressed as Mr., Miss, Mrs., Sir, or Ma’am
	FO – Flight Officer Addressed as Mr., Miss, Mrs., Sir or Ma’am
	TFO – Technical Flight Officer Addressed as Mr., Miss, Mrs., Sir, or Ma’am
	SFO – Senior Flight Officer Addressed as Mr., Miss, Mrs., Sir or Ma’am
Senior Program Grades	
	S/M – Senior Member Without Grade Addressed as Mr., Miss, Mrs., Sir, or Ma’am
	2Lt – Second Lieutenant Addressed as “Lieutenant”, “Sir” or “Ma’am”
	1Lt – First Lieutenant Addressed as “Lieutenant”, “Sir” or “Ma’am”
	Cpt – Captain Addressed as “Captain”, “Sir” or “Ma’am”
	Maj – Major Addressed as “Major”, “Sir” or “Ma’am”
	LtC – Lieutenant Colonel Addressed as “Colonel”, “Sir” or “Ma’am”
	Col – Colonel Addressed as “Colonel”, “Sir” or “Ma’am”
	Brig Gen – Brigadier General Addressed as “General”, “Sir” or “Ma’am”
	Maj Gen – Major General Addressed as “General”, “Sir” or “Ma’am”
Notes	
<i>Note: The Cadet First Sergeant has a diamond in the open blue field of the C/MSgt to the C/CMSgt grade insignia. (Not shown)</i>	
<i>Note: The Armstrong, Flight Commander, Public Affairs Officer, Leadership Officer, Aerospace Ed. Officer, Logistics Officer and Cadet Commander Achievements do not have grade changes. (Not shown)</i>	